


COVID-19: **Guide to resources for NGOs in Asia**

April 2020

A satellite night view of Earth, showing the curvature of the planet and the glow of city lights across the continents. The image is dominated by dark blues and blacks, with bright yellow and orange lights from cities and towns scattered across the landmasses. The horizon is visible at the top, showing the thin blue atmosphere of the planet.



COVID-19 is a challenging time for all of us, including NGOs in Asia. The purpose of this guide is to provide practical insights from our COVID-19 alert hub which may be applicable to NGOs in Asia. We hope that, by bringing together our resources at Freshfields and summarising relevant relief measures, we can help you navigate COVID-19's impact on your organisation.

Please note that this guide (including all external information) is provided for information purposes only. It is not intended to provide legal advice or advice of any nature. Please reach out to your usual contact at Freshfields if you have any questions. We would be more than happy to discuss with you.



John Choong
Partner, Hong Kong
T +852 2913 2642
E john.choong@freshfields.com



Raymond Wong
Associate, Hong Kong
T +852 2913 2602
E raymond.wong@freshfields.com

A Freshfields: COVID-19 alert hub

Your organisation is no doubt focussed on managing your immediate response to COVID-19, such as keeping your workforce safe. However, the decisions you make today could be scrutinised in the future – investment of time and resources in your workforce and understanding your organisation's risk position is paramount.

The practical insights from our COVID-19 alert hub are designed to help you understand the key issues for your organisation (although, not all sections may necessarily be applicable). Each section contains checklists that you can download and share within your organisation. These checklists are not exhaustive – they are designed to provide general information to help you scope out your organisation's risk position.



Workforce

COVID-19 has caused, and is causing, major disruption for organisations. It has led NGOs to review and adjust their workforce policies, including a heightened focus on the safety and well-being of employees. NGOs should ensure that effective communication strategies are in place.

[Our thinking: How to manage workforce issues?](#)

[Our thinking: Are there alternatives to downsizing?](#)

[Our thinking: How to safely return to the workplace?](#)

[Our thinking: Volunteering during COVID-19](#)

[Checklist: Assessing and managing your people](#)



Commercial contracts

NGOs may have contractual counterparties who have failed, or will fail, to perform their obligations. This includes challenges relating to contracts entered into with suppliers, service providers and fundraising partners.

[Our thinking: How to manage contract risk?](#)

[Our thinking: What's next for your contracts?](#)

[Checklist: Assessing and managing risks of non-performance of your contracts](#)



Leases

Tenants are facing unprecedented challenges given the reduced inflow of funds and income as a result of COVID-19. Language in existing, and any new, tenancy agreements should be meticulously reviewed. NGOs should engage with their landlords to explore alternative arrangements, including rent abatements, early-termination, rent deferrals, sub-lets, rent reductions or other concessions.



Corporate governance

NGOs should have, and expect, an increased emphasis on “good” corporate governance. This includes considering whether any voluntary disclosure and reporting should be made to stakeholders on COVID-19’s implications. COVID-19 is causing many organisations to re-think and re-plan aspects of their activities and operations. NGO boards and their directors should remain mindful of their obligations, including those that require promotion of the organisation’s success as a whole.

Your organisation should consider whether its business continuity and crisis response plans are sufficiently adequate or, if there are none, the adoption of such business continuity and crisis response plans.

Assuming that bans on public gatherings are relaxed in the future, NGOs should bear in mind any guidelines on “large meetings” from local government and health authorities (including taking practicable precautions to ensure the safety of attendees such as mandatory screening of body temperatures, declaration forms, use of face masks, no food and beverage service and certain forms of physical distancing).

[Our thinking: How to manage corporate governance issues?](#)

[Checklist: Key questions on corporate governance](#)



Data protection and cybersecurity

“Work from home” arrangements have led to implications around data security and cybersecurity compliance. Hacking and scamming risks are higher as unfamiliar systems are used to work remotely. NGOs should be alert to COVID-19-related fraud and cybercrime, including fundraising scams.

[Our thinking: Cybersecurity risks during COVID-19](#)

[Our thinking: Unblurring videoconferencing legal risks](#)

[Our thinking: Wait, are you recording this? Video conferences in the time of COVID-19](#)



Financing

COVID-19 may impact NGOs’ access to liquidity and increase the risk of “triggers” in existing arrangements with banks and/or fundraising partners.

[Our thinking: How to manage financing issues?](#)

[Checklist: Assessing and managing risk of failure to meet financial obligations](#)



Insurance

Although COVID-19 is a fast-moving crisis, a number of insurance products may become relevant. NGOs should consider whether any areas of their organisations may be covered by existing insurance or should be insured in the future.

[Our thinking: How to manage insurance claims?](#)

[Checklist: Questions for insured businesses to ask](#)

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